



Jawed Usmani

State Chief Information Commissioner, U.P.

Mr. Jawed Usmani took oath as the State Chief Information Commissioner of Uttar Pradesh on 17th February, 2015. He worked as the Chairman of the Board of Revenue of Uttar Pradesh from August 2014 to February 2015. Earlier, from March 2012 to May 2014, Mr. Usmani served as the Chief Secretary of the Government of Uttar Pradesh, heading the governance structure of the state. In his career spanning over 36 years with the Indian Administrative Service, Mr. Usmani has served at the highest echelons of the federal and state governments, including over eight years as Joint Secretary to the Prime Minister of India where he coordinated key social and economic portfolios, and also as Secretary to the Chief Minister of Uttar Pradesh. In the international arena, he worked for three years at the World Bank in Washington DC as Senior Adviser to the Executive Director, and for another three years as Minister, Economic Cooperation at the Indian Embassy in Nepal. He has also conducted research on climate change while attached as Visiting Fellow at the University of Pennsylvania and Boston University, United States. In addition, he has served as Managing Director of a public sector corporation and Registrar of a central university in India and the principal field level functionary of the government as District Magistrate in two large districts in the state of Uttar Pradesh.

Mr. Usmani earned his Master's degree in Social Policy and Planning from the London School of Economics. He also holds a Masters in Business Administration (MBA) from the Indian Institute of Management, Ahmedabad.

Chronological summary of positions held with highlights:

Took oath and assumed charge of the post of State Chief Information Commissioner of Uttar Pradesh on 17th February, 2015.

**Chairman
Board of Revenue
Uttar Pradesh**

(August 2014 to February 2015)

As Chairman of the Board of Revenue of Uttar Pradesh, Mr. Usmani headed the apex body of the Revenue Department of the state, responsible for maintenance of all government records of agricultural lands, including survey maps and records of rights. The Board is also the highest court of appeal in all disputes relating to agricultural land. The Board also monitors and controls the collection of land revenue and other government dues in the state.

**Chief Secretary
Government of Uttar Pradesh**

(March 2012 to May 2014)

Lucknow, India

As Chief Secretary of Uttar Pradesh for over two years, Mr. Usmani headed the governance structure of the largest state of India, monitoring and coordinating the functioning of more than fifty ministries/departments of government and steering the formulation and implementation of policies for the socio-economic development of the state. He provided strategic direction for the conceptualisation and adoption of the "Development Agenda of the State" that included innovative initiatives such as metro rail project, an expressway, E-governance and IT city. He led the annual planning and budgetary process for the annual budget of the state government, ensuring effective financial management for results and fiscal responsibility. Besides providing leadership to the vast bureaucratic and administrative machinery of the state, he also functioned as the principal advisor to the Chief Minister and the Council of Ministers. Mr. Usmani also led and coordinated the massive administrative arrangements for successfully organising the "Maha-Kumbh" a great Indian religious pilgrimage, known to be the largest ever gathering of humanity in the world. This large-scale successful organization was recognized during his presentation at Harvard University's South Asia Institute seminar on the subject.

Highlights / Achievements

- Provided strategic direction and conceptualization for the socio-economic development of the state, by identifying the key developmental programs and projects sector-wise in a comprehensive yet focused document titled '*The Development Agenda of the State*'. This initiative has ensured that the developmental efforts of various ministries and agencies of the state government are brought together in an integrated and coherent manner, to achieve optimal results by focusing attention on important programs and by effective monitoring. It has also enabled the government to present its developmental vision in a transparent manner to the media, the civil society and other stakeholders, and to initiate and sustain a dialogue on the issues involved.
- Coordinated the formulation of the results oriented Annual Plans of the state for the years 2012-13 and 2013-14 and their approval by the Planning Commission of India, enabling the availability of financial resources from the central government as well as from the state's own resources, to various ministries of the state government to implement development programs and projects over these two years.
- Coordinated formulation and approval of various policies to achieve economic growth in the state. These included, (a) the State Infrastructure and Industrial Investment Policy, (b) the State Agriculture Development Policy, (c) policies to encourage growth of the dairy and poultry sectors in the state, (d) the State Food Processing Industry Policy, (e) the State Sugar Industry Development Policy, (f) the IT Industry Policy, (g) the Solar Energy Promotion Policy, and (h) the Financial Restructuring Plan for the Power Sector of the state. These policies, effectively implemented, have the potential to turn around Uttar Pradesh on the path towards rapid economic development.
- Monitored critical programs for social development such as the National Rural Health Mission, the National Rural Employment Guarantee Program and the Education for All Program. Improved the delivery mechanism of key social development schemes such as the village link road construction scheme, rural housing schemes and scholarship schemes for disadvantaged sections of society. Formulated a comprehensive social security scheme, aimed at providing conditional cash transfer through monthly pension to 40 lakh poor families identified and selected after a rigorous process.

- Coordinated and provided leadership to organizing the 'MahaKumbh - 2013', the largest ever gathering of humanity at the confluence of the rivers Ganga and Yamuna, a religious congregation lasting about a month in January/February 2013. This was a gigantic managerial task involving large scale infrastructure creation, from construction of temporary bridges across rivers and laying of roads, creation of a temporary city of tents, provision of electricity, sanitation services, and medical services and supplies to the vast numbers of pilgrims, along with adequate and effective policing to ensure a peaceful and incident free pilgrimage. The success in managing the 'MahaKumbh' was internationally recognized, through [a presentation](#) at the Harvard University special seminar on the subject.

Visiting Scholar

(November 2010 to February 2012)

Center for Advanced Study of India

University of Pennsylvania, Philadelphia

And Visiting Scholar

Boston University, Boston

Collaborated as a Visiting Scholar at CASI, UPenn and at Boston University, conducting research studies on 'Climate Change: Implications for India and Policy Options'. One of the outcomes of this research is a book titled '[Adaptation to Climate Change in Asia](#)', jointly edited by Sushil Vachani and Jawed Usmani, which has recently been published by Edward Elgar. Besides editing, one of the 8 chapters in the book "Adapting Indian Agriculture to Climate Change" was also co-authored.

Highlights / Achievements

- **About the Book:** Adaptation to Climate Change in Asia by S. Vachani (Editor), J. Usmani (Editor)- This book provides a timely and thoughtful discussion of strategies for adaptation to climate change, which can complement mitigation strategies being developed by other experts throughout the world. The book focuses on eight geographically diverse countries in Asia, which are among the areas that will experience the most severe impacts of climate change and are the most vulnerable in terms of capacity to cope with the damage. Adaptation strategies are identified to safeguard food and water supplies, address urban problems, support migrant workers, protect coastal cities and preserve biodiversity. The collection of observations and recommendations in the book are aimed at policy makers in countries that are facing similar threats and looking to build their adaptive capacity to cope with climate change.

Senior Adviser to Executive Director

(November 2007 to October 2010)

World Bank, Washington, DC

During his assignment at the World Bank as Senior Advisor to the Executive Director (2007-2010), Mr. Usmani provided key advice and policy support to the Executive Director in meeting his Board level responsibilities and representing India, Bangladesh, Sri Lanka and Bhutan at the World Bank. Also serving as the focal point on climate change and its impact on development he made strategic contributions in the formulation of the Bank's Strategic Framework for Development and Climate Change and the subsequent establishment of the Climate Investment Funds with a corpus of \$6 billion. Mr. Usmani also participated in the meetings of the United Nations Secretary General's High Level Advisory Group on Climate

Change Financing, and played a role in the discussions shaping the finalization of the report of the group.

Highlights /Achievements:

- As a Deputy to Mr. Montek Singh Ahluwalia, Deputy Chairman of the Planning Commission of India and Member of the UN Secretary General's High Level Advisory Group on Climate Change Financing (AGF), played an active role in the discussions in the meetings of the Principals/Deputies of the AGF and in the finalization of the report of the AGF.
- As the focal point for climate change issues in the office of the Executive Director, ensured incorporation of developing countries' concerns in the World Bank's Strategic Framework on Development and Climate Change governing the engagement of the Bank with issues relating to development in the context of climate change.
- Played a prominent role in the stakeholder consultation in Potsdam, Germany, leading to finalization of the framework document for the Bank administered Climate Investment Funds (the Clean Technology Fund aimed at mitigation and the Strategic Climate Fund aimed at adaptation to climate change). After the establishment of these funds with a corpus of US\$ 6 billion, ensured election of India as one of the members of the Trust Fund Committee set up in the year 2008 to manage the CTF, and thereafter represented India on this Committee.
- Led the discussion on the draft Access to Information Policy for the World Bank and provided key interventions resulting in extensive consultation of the Bank team with the Central Information Commission of India. The Bank thus learnt about India's Right to Information Act and issues relating to its implementation. The Bank's Access to Information Policy was therefore substantially influenced and shaped by the provisions of India's RTI Act.

**Joint Secretary/ Director
Prime Minister's Office
Government of India, New Delhi**

***(July 2004 to October 2007)
(July 1996 to June 2001)***

Mr. Usmani worked with four Prime Ministers of India (Mr. HD Deve Gowda, Mr. IK Gujral, Mr. AB Vajpayee and Dr. Manmohan Singh). As Joint Secretary to the Prime Minister, Mr. Usmani coordinated social and economic portfolios processing all matters for consideration of the Prime Minister relating to the Ministries of Finance, Industry, Commerce, Railways, Road Transport & Highways, Civil Aviation, Shipping, Power, Petroleum & Natural Gas, Coal, Communications, Health & Family Welfare, Environment, Minority Affairs, as well as the Planning Commission. During his term he was recognized for his role in the National Highway Development Project, where he conceived the 'annuity-based' model for highway construction as a viable alternative to the 'toll-based' model. He also contributed to the National Telecom Policy of 1999 that facilitated the opening up of India's telecom sector to private investment, Mr. Usmani serviced the Prime Minister's Council on Trade and Industry, the Task Force on Infrastructure as well as the National Economic Advisory Council to inform public policy and programme monitoring and review at the national level.

Highlights / Achievements

- Played an important role in the formulation of the National Highways Development Project (NHDP) and conceived the Annuity based BOT model for highway construction as a viable alternative to the Toll based BOT model. The NHDP continues to be one of the most important PPP based initiatives of the GoI for upgrading and building much needed infrastructure, a key constraint to India's economic growth.
- While servicing the Group on Telecommunications set up by the Prime Minister under the Deputy Chairman of the Planning Commission, participated in the formulation of the National Telecom Policy 1999, which facilitated the opening up of India's telecom sector to private investment.
- Drafted the policy for the development of Petroleum, Chemicals & Petro-Chemicals Investment Regions (PCPIRs). Assisted in steering the draft policy till approval by the Cabinet and notification. This would be the basis of development of the petroleum, chemicals & petro-chemicals industry in the country in future. Policies relating to investment regions for other sectors are being prepared, using the PCPIR Policy as a template.
- Played a key role in formulation and approval of the Delhi-Mumbai and Delhi-Kolkata railway freight corridor project and the Delhi-Mumbai Industrial Corridor Project. These mega projects are now under implementation.
- Was a member of the delegation accompanying the Prime Minister on his visit to the USA in July 2005 when the Indo-US Nuclear Agreement was signed.

Minister, Economic Cooperation (June 2001 to February 2004)
Embassy of India, Kathmandu, Nepal

As Minister Economic Cooperation in Nepal, coordinated and facilitated India's development assistance to Nepal amounting to around Rs.300 Corers annually. Contributions include the East-West Highway Optical Fibre Cable Project that created the 1100-kilometer telecom backbone infrastructure of Nepal, critical for development of the telecom sector of the country.

Highlights / Achievements

- Implemented the East-West Highway Optical Fibre Cable Project which created the 1100 kilometers long OFC backbone infrastructure of Nepal, critical for the future development of the telecom sector of the country.
- Implemented the Bir Hospital Expansion Project which resulted in the establishment of a much needed trauma and critical injury treatment centre in Kathmandu, the only such facility in Nepal.
- Drafted and facilitated the signing of the Small Projects Assistance Agreement between India and Nepal which laid the basis for all future Indian assistance for implementation of small projects through local bodies such as municipalities and DDCs in Nepal. This has resulted in creation of goodwill for India on a much larger

and wider scale as many more small projects could be identified on the basis of felt needs of local communities and executed with Indian assistance.

**Secretary to Chief Minister, UP
Government of UP, Lucknow**

***(February 2004 to June 2004)
(December 1993 to October 1995)***

Served two Chief Ministers (Mr. Mulayam Singh Yadav and Ms. Mayawati) during the above periods. Provided policy advice and assisted the Chief Minister in all aspects of governance and administration.

Highlights / Achievements

- Formulated the Ambedkar Village Development Scheme which is the primary welfare program for the uplift of the poor and socially backward people in the rural areas of the state.
- Drafted the Act for the creation of a Special Police Force for combating communal violence in the state.
- Negotiated the State Support Agreement to be signed between the state government and a prominent IPP for setting up a mega-power project in the state.

Other Key Assignments

- Managing Director of the UP State Cement Corporation (November 1991 to December 1993), a state government owned enterprise with annual production capacity of 2.5 lakh tonnes of cement.
- Registrar of Aligarh Muslim University from December 1986 to June 1989. This is a premier University fully funded by the federal government.
- District Magistrate in two districts for around four years. Was the principal government functionary in the districts, responsible for maintenance of law and order and implementation of government programs and schemes for socio-economic development conducted the Parliamentary and Assembly elections in the year 1985.
- Chief Development Officer of a district from August 1982 to May 1984, responsible for implementation of all rural development programs in the district.

EDUCATION

MSc, Social Policy & Planning in Developing Countries (1991)

London School of Economics, London UK

The major areas of study were, (a) Social Policy, Planning & Participation, (b) Social Planning for Rural Development, and (c) Gender, Development & Social Planning.

Master of Business Administration (MBA) (1976)

Indian Institute of Management, Ahmedabad, India

The two-year program focused on disciplines of Communication, Accounting, Mathematics & Statistics, Organizational Behavior as well as functional areas of Management such as Finance, Personnel, Marketing and Production Management. Specialized in Marketing Management.

PERSONAL

Born in January 1956 in Allahabad, India, Mr. Usmani is married to Dr. Farah Usmani, who works at the United Nations in New York, and has two adult children - Faraz, who joined the PhD (Environmental Policy) program at Duke University in July 2014 and Sabah who completed her engineering degree from New York's Columbia University in 2013. Impeccable personal and professional integrity.

WEBLINKS

http://en.wikipedia.org/wiki/Jawed_Usmani

<http://www.linkedin.com/pub/jawed-usmani/22/8a0/50a>